

Report to the NHS Somerset Clinical Commissioning Group on 25 March 2021

Title: Chief Executive's Report	Enclosure E
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Summary and Purpose of Paper

The paper sets out items of note arising since the last meeting which are relevant to NHS Somerset Clinical Commissioning Group and to its health service commissioning activity on behalf of the Somerset population.

Recommendations and next steps

The Governing Body is asked to **Note** the Chief Executive's report.

Impact Assessments – key issues identified

Equality	N/A			
Quality	N/A			
Privacy	N/A			
Engagement	N/A			
Financial / Resource	N/A			
Governance or Legal	N/A			
Risk Description	N/A			
Risk Rating	Consequence	Likelihood	RAG Rating	GBAF Ref
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CHIEF EXECUTIVE'S REPORT

1 INTRODUCTION

- 1.1 This report provides a summary of items of note arising during the period to 10 March 2021 and information on my activity during this period.

2 NATIONAL

Covid-19 pandemic

- 2.1 The National COVID alert level was stepped down from Level 5 (the highest level indicating that there is a material risk of healthcare services being overwhelmed) which was set on 4 January 2021 and triggered a third National lockdown to Level 4 (the COVID pandemic is in general circulation with transmission high or rising) on 25 February 2021. This signals an improvement in the impact of the transmission in England, which is mirrored in Somerset and across the South West. The threat and impact of COVID nevertheless remains high and the Governing Body will receive a full update on both the spread and impact of COVID in Somerset and the progress of the vaccination programme.

Integration and Innovation: working together to improve health and social care for all

- 2.2 On 11 February 2021, the Department of Health and Social Care published the White Paper *Integration and Innovation* which sets out the proposed next steps for Integrated Care Systems (ICSs). This sets out how the health and care system will continue to build its collaboration and partnership working. It describes a new NHS ICS Body which will hold the accountability for the ICS and describes the move of CCG functions to this new body. It also highlights the need for a Health and Care ICS Partnership to ensure a wide range of views are encompassed. The Somerset ICS is looking at how this White Paper can best work in Somerset, noting that Somerset is a considerably more simple and straightforward ICS than many systems. This has been briefed to all staff colleagues and will be discussed by the Governing Body in the forthcoming period leading up to the expected Bill later this summer.

3 LOCAL

Operational Pressures Escalation Level (OPEL)

- 3.1 OPEL shows the amount of pressure being experienced by hospital, community and emergency health services. OPEL Level 1 is the lowest level

of pressure on the system. OPEL Level 4 is the highest.

- 3.2 As at Monday 15 March 2021, the escalation level for the whole of Somerset was OPEL Level 3, described as:

Four-hour performance is being significantly compromised. The local health and social care system is experiencing major pressures compromising patient flow, and these continue to increase. Actions taken in OPEL 2 have not succeeded in returning the system to OPEL 1. Further urgent actions are now required across the system by all A&E Delivery Board partners, and increased external support may be required. Regional teams in NHS E and NHS I including the Regional Director will be made aware of rising system pressure, providing additional support as deemed appropriate and agreed locally. Decisions to move to system level OPEL 4 will be discussed between the Trust CEO, the CCG AO, and System leadership (CCG/STP/ICS Director). This should also be agreed with the Regional Director, or their nominated Deputy. The National UEC Operations team will be immediately informed by the Regional UEC Operational Leads through internal reporting mechanisms.

Covid-19 vaccination programme

- 3.3 The Somerset vaccination programme has demonstrated very effective system working, with vaccinations taking place in primary care network hubs.

Avon and Somerset Local Resilience Forum Strategic Co-ordination Group Meetings (SCG's)

- 3.4 It was agreed at the meeting on 4 March 2021 that the frequency of SCG meetings would be reduced to take place on the Thursday prior to key dates set out in the roadmap.

Annual Reports

- 3.5 Due to the various lockdowns and changed governance arrangements over the past 12 months, we have got out of sync with a number of annual reports. At this meeting we are therefore covering a number of 2019/20 reports in order to ensure they are appropriately part of the CCG's record but note that they are not being presented in a timely way; this is an inevitable consequence of the pandemic and the impact it has had on our normal ways of working.
- 3.6 The Infection Prevention and Control (IPC) Annual Report for 19-20 remains outstanding and will be presented to a future Governing Body (more than likely alongside the 21/22 report if resources allow). Despite the delay in producing the report for 19-20, Governing Body are advised that we have maintained much of our business as usual in relation to IPC as well as the vastly expanded remit during the Pandemic. This has included continuing to hold our quarterly Somerset Infection Prevention and Control Committee meetings. We have extended membership during 20-21 to new system partners and developed improved methodology for learning from infections/

outbreaks and data. In addition, we have maintained reporting of IPC through the Patient Safety and Clinical Quality Committee throughout the year.

Representing the CCG

3.7 I have represented the CCG at a variety of internal and external events, including the following meetings:

- National Vaccination Senior Team informal update
- Somerset ICS Executive Meeting/SVOC Gold Meeting
- National Institute for Health Research: Health Services & Delivery Research Funding Committee Meeting
- Accelerated Design Event: Strategic Commissioning and Place Development
- Keith Willett's webinar: Covid-19 - Update for System Leaders
- Covid-19 Briefing with Marcus Fysh MP
- Meeting with Melanie Walker, Chief Executive of Devon Partnership NHS Trust, re the Mental Health Provider Collaborative
- Health and Wellbeing Executive Meeting
- South West Regional Chief Executives' Meeting
- Meeting with Mark Cooke, NHSE/I
- Keith Willett's webinar: Focus on Vaccination and Health Inequalities
- Meeting with Patricia Miller, Chief Executive of Dorset County Hospital NHS Foundation Trust re ED&I work of the SW People Board
- System Leaders – ICS Development Sessions with NHSE/I
- SEND Written Statement of Action Webinar
- South West Mental Health Programme Board
- Meeting with YDH and SHS re SHS and the Somerset ICS
- Severn Network Team update
- NHSE/I National briefing session on ICS Development
- Meeting with Rachel Pearce, NHSE/I re IAPT Recovery in Somerset
- South West System Leads Meeting
- MSc Careers Talk for the University of Bristol
- SEND Improvement Board Meeting
- Senior Onboarding Event with NHSE/I
- Meeting with Kim Curry/Annie Hudson re Stronger Somerset
- Session for CEOs to discuss ICS ways of working in the context of the White Paper with Alex Grimsley, Optimus
- South West ICS Development Meeting
- Meeting with Alex Parmley, Chief Executive of South Somerset District Council, re Governing Consultation: Stronger Somerset
- Covid-19 vaccine deployment: preparation for Phase 2 meeting with Sir Simon Stevens, Amanda Pritchard and Dr Emily Lawson
- ICS Options for Somerset – meeting between Mark Cooke, Matt Neligan and Somerset Chief Executives
- Meeting with Mary-Clare Rodwell, The High Sheriff of Somerset, re access to Covid vaccination
- South West Discharge Discussion with NHSE/I and System Leads
- Introduction to Learning Disability Provider Collaboration with CQC and System Partners
- Meeting with Professor Marc Griffiths, UWE Bristol, re supporting the local

- nursing and AHP workforce within the Somerset ICS
- South West Roundtable ICS discussion – National and Regional Colleagues and System CEOs
- Meeting with NHS SCW re ICS development support and solutions
- Meeting with Vicki Abson, First Executive Coaching Ltd, re CEO toolkit for the NHS Leadership Centre on inclusive leadership
- ICS Leadership Forum Meeting
- Oximetry@Home meeting with NHSE/I and System Partners
- CCG/LMC Liaison Meeting
- South West Regional People Board
- HSJ Virtual Awards 2020
- Somerset Health and Wellbeing Board Meeting
- FFMF Programme Board Meeting

18 March 2021